Capital Improvement Funding Partnership

Year Three

Investment Summary

JANUARY 2017
In 2014, the Osteopathic Heritage Foundation and The Columbus Foundation joined resources and program interests to launch the Capital Improvement Funding Partnership. Recognizing the value of collaboration and the need for capital investments among nonprofits, the foundations committed to a funding partnership to support capital campaigns and projects designed to better serve vulnerable populations in Franklin County.

Research found significant demand for capital campaign and project support, following the economic downturn and recovery period. By partnering, the foundations were better positioned to meet the needs of area nonprofits, and together, created a streamlined application and funding process to help organizations leverage the support necessary to make capital campaigns and improvements a success. The foundations also sought to advance strategies that could demonstrate and achieve measurable results at the organization and client service level as a result of capital investments.

Over the three year period, the foundations approved nearly $6.4 million in support for 49 central Ohio nonprofit organizations working to address significant community issues, including mental health services, early childhood education, hunger and homelessness.

“\n\nThe funding we received from the Osteopathic Heritage Foundation (OHF) and The Columbus Foundation (TCF) supports an incredibly creative and innovative project for children with special needs. The support of extraordinary partners like OHF and TCF demonstrates not only their desire to invest in the bricks and mortar of our great new facility, but their belief in expanding cutting edge services to even more families in our community. I am so grateful for the visionary leadership of these partners which secures the future for the most vulnerable in our community.”

-Ginger Young, Executive Director, The Childhood League Center

OVER THE THREE YEAR PERIOD, THE FOUNDATIONS APPROVED NEARLY $6.4 MILLION IN SUPPORT FOR 49 CENTRAL OHIO NONPROFIT ORGANIZATIONS.
Demonstrating the value of **PHILANTHROPIC COLLABORATION** for achieving greater community impact.

Organizations receiving support through the partnership anticipate over $1.6 million in savings following implementation of capital improvements.

Over the three year period of the partnership, organizations receiving funding awards leveraged an estimated $66 million in additional support from other funders, businesses and government agencies.

Nonprofits experienced significant reductions in staff time by being able to present their plans to two foundations at once, through a shared application and review process.

**REDUCED COSTS**  **ADDITIONAL SUPPORT**  **INCREASED EFFICIENCY**

**Capital Improvement Funding Partnership**

**TOTAL INVESTMENTS** $6,370,290

- Arts & Culture: $300,000
- Homelessness: $590,000
- Mental Health/Addiction: $1,058,093
- Health: $1,092,859
- Education: $1,648,073
- Human Services: $1,681,265

![Bar chart showing investments across different sectors](chart.png)
### Outcomes for Organizations

<table>
<thead>
<tr>
<th>Desired Outcomes</th>
<th>Anticipated Outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reduction of Costs</td>
<td>• 31 organizations anticipate over $1.6 million in savings following implementation of capital improvements.</td>
</tr>
<tr>
<td>Increase in Revenue</td>
<td>• 22 organizations anticipate over $17.3 million in increased revenue following implementation of capital projects.</td>
</tr>
<tr>
<td>Creation of Process Efficiencies</td>
<td>• 34 organizations anticipate the creation of process efficiencies, including decreased client wait time, integration of health services and less staff time directed toward trouble shooting and equipment repairs.</td>
</tr>
<tr>
<td>Increase in Number of Clients Served</td>
<td>• 30 organizations anticipate they will be able to serve a combined 119,861 new clients following implementation of capital improvements.</td>
</tr>
<tr>
<td>Increase in Percentage of Clients Achieving Service/Program Outcomes</td>
<td>• 6 organizations anticipate an overall increase in the percentage of clients achieving intended service or program outcomes, including a higher percentage of older adults experiencing improved health outcomes.</td>
</tr>
<tr>
<td>Creation of New Services to be Offered to Clients</td>
<td>• 39 organizations report they will be able to offer new services as a result of funding, including programming for at-risk teens, affordable and high quality early childhood education, community-based services to address opiate and heroin addiction and fresh and healthy foods in food desert neighborhoods.</td>
</tr>
</tbody>
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“The foundations' support provided a critical new library for an urban neighborhood. The need for this community space is evident by the incredible spike in customer visits, computer sign-ups and homework help sessions that have occurred since the new branch opened.”

-Patrick Losinski, CEO, Columbus Metropolitan Library
“The support received from the Osteopathic Heritage Foundation and The Columbus Foundation has provided the children and families we serve with safe spaces to meet and play, while adding value to the building housing of all our programs.”

- Adrienne Corbett, Executive Director, The Homeless Families Foundation

ADDRESSING IDENTIFIED NEEDS IN FRANKLIN COUNTY

Over one-third of partnership funding supported neighborhoods identified by Columbus Public Health as the most socioeconomically vulnerable in Columbus.

THE CAPITAL IMPROVEMENT FUNDING PARTNERSHIP INVESTMENTS IN PRIORITY HEALTH AREAS

<table>
<thead>
<tr>
<th>Health Needs Identified by Columbus HealthMap 2016</th>
<th>Number of Grants Addressing This Need</th>
</tr>
</thead>
<tbody>
<tr>
<td>Access to Care</td>
<td>18</td>
</tr>
<tr>
<td>Obesity</td>
<td>15</td>
</tr>
<tr>
<td>Chronic Conditions</td>
<td>12</td>
</tr>
<tr>
<td>Mental Health and Addiction</td>
<td>13</td>
</tr>
<tr>
<td>Infectious Diseases</td>
<td>2</td>
</tr>
</tbody>
</table>

The Franklin County HealthMap 2016 is the result of the Franklin County Community Health Needs Assessment and can be retrieved from www.myfcph.org/pdfs/hstat_FCIHealthMap16.pdf.
### ARTS & CULTURE

**Columbus Association for the Performing Arts**
To renovate the Ohio Theatre  
$100,000

**Friends of the Conservatory**
To support the capital campaign to expand facilities, improve visitor experiences and increase earned revenue  
$200,000

### EDUCATION

**Boys and Girls Club of Columbus**
To purchase and renovate a property on Sullivant Avenue to serve youth ages 13-18  
$110,000

**Central Community House**
To support capital needs related to youth programming and social enterprise initiatives  
$30,000

**Childhood League Center**
To support the relocation and construction of a new facility on the Fort Hayes Metropolitan Career Center campus (2014)  
$100,000

**Childhood League Center**
To support the relocation and construction of a new facility on the Fort Hayes Metropolitan Career Center campus (2015)  
$100,000

**Columbus Early Learning Centers**
To expand services to 99 children to increase early childhood education enrollment  
$69,274

**Columbus Metropolitan Library Foundation**
To renovate and transform the Library's Parsons Avenue branch  
$100,000

**Columbus State Community College Development Foundation**
To support construction of the School of Hospitality Management and Culinary Arts  
$200,000

**Community Properties of Ohio**
To support renovation of a duplex to be used as a childcare facility  
$119,639

**Gladden Community House**
To renovate the preschool, allowing for increased enrollment  
$19,160

**I KNOW I CAN**
To develop co-located space, in partnership with the Boys and Girls Clubs of Columbus  
$30,000

**KIPP Columbus**
To support development plans and construction costs for Phase 2 of the capital campaign for the pre K-12 Columbus campus  
$750,000

### HEALTH

**American Red Cross Central-Southeast Ohio Region**
To purchase a new bloodmobile to support vital donation efforts  
$78,231

**American Red Cross Central-Southeast Ohio Region**
To replace a generator to ensure safety and quality of regional blood supply  
$160,000

**Charitable Pharmacy of Central Ohio**
To purchase new computer workstations, tablets and software to improve client services  
$17,668

**Columbus Recreation and Parks Department**
To construct a new playground at Franklin Park  
$40,000

**Columbus Speech and Hearing Center**
To repair a parking structure for improved client accessibility  
$100,000

**KidSMILES Pediatric Dental Clinic**
To purchase pull-down lighting for dental chairs  
$8,100

**Local Matters**
To support the relocation of office space and build-out of a teaching kitchen  
$75,000

**Lower Lights Christian Health Center**
To renovate and connect integral areas of the agency  
$87,377

**Lower Lights Christian Health Center**
To open a nonprofit grocery store to enable residents to access fresh, affordable and nutritious food  
$50,000

**Mid-Ohio Foodbank**
To purchase a new truck for the Produce Express Metro Program and Produce Market Program  
$124,843

**National Church Residences Foundation**
To support renovations and furnishing for medical home space at the Commons at Livingston and the Commons at Chantry  
$75,000

**Neighborhood Services**
To widen delivery door and replace a cargo elevator, improving efficiency and increasing the number of clients served through food pantry  
$45,877

**The Ohio State University Foundation-Dental H.O.M.E.**
To purchase dental equipment for a new mobile dental coach to provide care to local elementary school children  
$135,000

**The Ohio State University Foundation-Nisonger Center**
To purchase equipment and construct a universally accessible playground for Nisonger Center preschool  
$100,000

**Victory Ministries**
To purchase a box truck to pick up and deliver food to Choice Pantry  
$45,763

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1 Funding provided by Osteopathic Heritage Foundation and The Columbus Foundation  
2 Funding provided by Osteopathic Heritage Foundation  
3 Funding provided by The Columbus Foundation
### HOMELESSNESS

<table>
<thead>
<tr>
<th>Organization</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Shelter Board</td>
<td>To renovate the Van Buren Drive emergency shelter</td>
<td>$250,000</td>
</tr>
<tr>
<td>The Homeless Families Foundation</td>
<td>To renovate the gymnasium and install permanent safety mulch around playground equipment at the Dowd Education Center</td>
<td>$105,000</td>
</tr>
<tr>
<td>The Homeless Families Foundation</td>
<td>To replace the roof at the Dowd Education Center and administrative office building</td>
<td>$35,000</td>
</tr>
<tr>
<td>Southeast, Inc.</td>
<td>To support facility improvements at Friends of the Homeless Men’s Shelter</td>
<td>$50,000</td>
</tr>
<tr>
<td>YWCA Columbus</td>
<td>To support the Believe in Women campaign</td>
<td>$100,000</td>
</tr>
<tr>
<td>The Ohio State University Foundation-Star House</td>
<td>To support renovations at Star House to expand capacity to better serve homeless youth</td>
<td>$50,000</td>
</tr>
</tbody>
</table>

### HUMAN SERVICES

<table>
<thead>
<tr>
<th>Organization</th>
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<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Big Brothers Big Sisters</td>
<td>To support four capital improvement projects at Camp Oty’Okwa</td>
<td>$90,500</td>
</tr>
<tr>
<td>Canal Winchester Human Services</td>
<td>To support “One Square Foot” campaign and construction of a permanent facility for program coordination and administration</td>
<td>$50,000</td>
</tr>
<tr>
<td>Catholic Social Services</td>
<td>To renovate a new building for Our Lady of Guadalupe Center</td>
<td>$175,000</td>
</tr>
<tr>
<td>CHOICES for Victims of Domestic Violence</td>
<td>To construct a new domestic violence shelter in Franklin County</td>
<td>$300,000</td>
</tr>
<tr>
<td>Furniture Bank of Central Ohio</td>
<td>To support the social enterprise Downsize with a Heart</td>
<td>$100,000</td>
</tr>
<tr>
<td>Gladden Community House</td>
<td>To purchase a new HVAC unit</td>
<td>$32,565</td>
</tr>
<tr>
<td>Goodwill Columbus</td>
<td>To purchase automated controls to operate an existing parking garage for public use</td>
<td>$90,000</td>
</tr>
<tr>
<td>HandsOn Central Ohio</td>
<td>To purchase a new phone system to help families connect with critical community resources</td>
<td>$30,000</td>
</tr>
<tr>
<td>Lettuce Work Foundation</td>
<td>To expand greenhouse operation, allowing more individuals with autism to receive job training skills</td>
<td>$100,000</td>
</tr>
<tr>
<td>LifeCare Alliance</td>
<td>To support capital improvements to the administrative and program office building</td>
<td>$130,000</td>
</tr>
<tr>
<td>National Church Residences Foundation</td>
<td>To develop Poindexter Village Intergenerational Care Center—a hub for education, primary care and programs for vulnerable children and seniors</td>
<td>$100,000</td>
</tr>
<tr>
<td>New Directions Career Center</td>
<td>To update and replace hardware and software systems</td>
<td>$100,000</td>
</tr>
<tr>
<td>Pilot Dogs</td>
<td>To build a new kennel adjacent to the organization’s main facility on Town Street</td>
<td>$50,000</td>
</tr>
<tr>
<td>St. Stephen’s Community House</td>
<td>To renovate and purchase replacement equipment for the organization’s commercial kitchen</td>
<td>$75,000</td>
</tr>
<tr>
<td>St. Vincent Family Center</td>
<td>To renovate living quarters as part of the Residential Services program</td>
<td>$158,200</td>
</tr>
<tr>
<td>Stonewall Columbus</td>
<td>To renovate the Center as part of program and services expansion</td>
<td>$50,000</td>
</tr>
<tr>
<td>Westerville Area Resource Ministry</td>
<td>To support capital campaign to expand Choice Pantry, food storage warehouse and employment resource center</td>
<td>$50,000</td>
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### MENTAL HEALTH AND ADDICTION

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<th>Organization</th>
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</thead>
<tbody>
<tr>
<td>Alvis, Inc.</td>
<td>To expand alcohol and drug/trauma treatment space for justice-involved individuals</td>
<td>$62,000</td>
</tr>
<tr>
<td>Center for Balanced Living</td>
<td>To replace the heating and cooling system</td>
<td>$120,000</td>
</tr>
<tr>
<td>Columbus Area Integrated Health Services</td>
<td>To update lighting and electrical for the main Columbus Area Integrated Health Services building</td>
<td>$85,000</td>
</tr>
<tr>
<td>Columbus Area Integrated Health Services</td>
<td>To improve the client-facing environment, safety and quality of services at the agency’s primary location</td>
<td>$231,895</td>
</tr>
<tr>
<td>Concord Counseling Services, Inc.</td>
<td>To support the renovation and expansion of the treatment center for behavioral health clients</td>
<td>$200,000</td>
</tr>
<tr>
<td>Mental Health America of Franklin County</td>
<td>To upgrade the information management system</td>
<td>$9,198</td>
</tr>
<tr>
<td>NetCare Access</td>
<td>To support capital improvements for three crisis units</td>
<td>$150,000</td>
</tr>
<tr>
<td>Southeast, Inc.</td>
<td>To create an integrated primary and behavioral healthcare treatment center for residents in the Franklin Station area</td>
<td>$100,000</td>
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</tbody>
</table>


About the Funding Partners

THE COLUMBUS FOUNDATION is the trusted philanthropic advisor to more than 2,500 individuals, families, businesses, and communities that have created unique funds to make a difference in the lives of others through the most effective philanthropy possible. Serving the region for more than 70 years, The Columbus Foundation is the seventh largest community foundation in the United States. The Foundation’s online giving marketplace, PowerPhilanthropy®, makes it possible for everyone to access valuable information about nonprofit organizations in central Ohio. Visit www.columbusfoundation.org to learn more.

THE OSTEOPATHIC HERITAGE FOUNDATION supports community health and quality of life programs in central Ohio as well as advancing, on a national level, osteopathic medical care, biomedical research and osteopathic medical education. The mission of the Foundation is to improve the health and quality of life through education, research and service consistent with the principles of osteopathic medical care. For more information about the Foundation, visit www.osteopathicheritage.org.

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